#### 1. Guidance

#### Overview

#### Note on entering information into this template

Throughout the template, cells which are open for input have a yellow background and those that are pre-populated have a blue background, as below:

Data needs inputting in the cell

Pre-populated cells

#### Note on viewing the sheets optimally

For a more optimal view each of the sheets and in particular the drop down lists clearly on screen, please change the zoom level between 90% - 100%. Most drop downs are also available to view as lists within the relevant sheet or in the guidance sheet for readability if required.

The details of each sheet within the template are outlined below.

### **Checklist** (click to go to Checklist, included in the Cover sheet)

- 1. This section helps identify the sheets that have not been completed. All fields that appear as incomplete should be completed before sending to the Better Care Fund Team.
- 2. The checker column, which can be found on the individual sheets, updates automatically as questions are completed. It will appear 'Red' and contain the word 'No' if the information has not been completed. Once completed the checker column will change to 'Green' and contain the word 'Yes'
- 3. The 'sheet completed' cell will update when all 'checker' values for the sheet are green containing the word 'Yes'.
- 4. Once the checker column contains all cells marked 'Yes' the 'Incomplete Template' cell (below the title) will change to 'Template Complete'.
- 5. Please ensure that all boxes on the checklist are green before submission.

#### **2. Cover** (click to go to sheet)

- 1. The cover sheet provides essential information on the area for which the template is being completed, contacts and sign off.
- 2. Question completion tracks the number of questions that have been completed; when all the questions in each section of the template have been completed the cell will turn green. Only when all cells are green should the template be sent to the Better Care Fund Team: england.bettercarefundteam@nhs.net

(please also copy in your respective Better Care Manager)

#### **4. Income** (click to go to sheet)

- 1. This sheet should be used to specify all funding contributions to the Health and Wellbeing Board's (HWB) Better Care Fund (BCF) plan and pooled budget for 2021-22. It will be pre-populated with the minimum CCG contributions to the BCF, Disabled Facilities Grant (DFG) and improved Better Care Fund (iBCF). These cannot be edited.
- 2. Please select whether any additional contributions to the BCF pool are being made from local authorities or the CCGs and as applicable enter the amounts in the fields highlighted in 'yellow'. These will appear as funding sources when planning expenditure. The fields for Additional contributions can be used to include any relevant carry-overs from the previous year.
- 3. Please use the comment boxes alongside to add any specific detail around this additional contribution including any relevant carry-overs assigned from previous years. All allocations are rounded to the nearest pound.
- 4. For any questions regarding the BCF funding allocations, please contact england.bettercarefundteam@nhs.net

#### **5. Expenditure** (click to go to sheet)

This sheet should be used to set out the schemes that constitute the BCF plan for the HWB including the planned expenditure and the attributes to describe the scheme. This information is then aggregated and used to analyse the BCF plans nationally and sets the basis for future reporting and to particularly demonstrate that National Conditions 2 and 3 are met.

The table is set out to capture a range of information about how schemes are being funded and the types of services they are providing. There may be scenarios when several lines need to be completed in order to fully describe a single scheme or where a scheme is funded by multiple funding streams (eg: iBCF and CCG minimum). In this case please use a consistent scheme ID for each line to ensure integrity of aggregating and analysing schemes.

On this sheet please enter the following information:

- 1. Scheme ID:
- This field only permits numbers. Please enter a number to represent the Scheme ID for the scheme being entered. Please enter the same Scheme ID in this column for any schemes that are described across multiple rows.
- 2. Scheme Name:
- This is a free text field to aid identification during the planning process. Please use the scheme name consistently if the scheme is described across multiple lines in line with the scheme ID described above.
- 3. Brief Description of Scheme
- This is a free text field to include a brief headline description of the scheme being planned.
- 4. Scheme Type and Sub Type:
- Please select the Scheme Type from the drop-down list that best represents the type of scheme being planned. A description of each scheme is available in tab 5b.
- Where the Scheme Types has further options to choose from, the Sub Type column alongside will be editable and turn "yellow". Please select the Sub Type from the drop down list that best describes the scheme being planned.
- Please note that the drop down list has a scroll bar to scroll through the list and all the options may not appear in one view.
- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside. Please try to use pre-populated scheme types and sub types where possible, as this data is important to our understanding of how BCF funding is being used and levels of investment against different priorities.
- The template includes a field that will inform you when more than 5% of mandatory spend is classed as other.
- 5. Area of Spend:
- Please select the area of spend from the drop-down list by considering the area of the health and social care system which is most supported by investing in the scheme.
- Please note that where 'Social Care' is selected and the source of funding is "CCG minimum" then the planned spend would count towards National Condition 2.
- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside.
- We encourage areas to try to use the standard scheme types where possible.
- 6. Commissioner:
- Identify the commissioning body for the scheme based on who is responsible for commissioning the scheme from the provider.
- Please note this field is utilised in the calculations for meeting National Condition 3.
- If the scheme is commissioned jointly, please select 'Joint'. Please estimate the proportion of the scheme being commissioned by the local authority and CCG/NHS and enter the respective percentages on the two columns.
- 7. Provider:
- Please select the 'Provider' commissioned to provide the scheme from the drop-down list.
- If the scheme is being provided by multiple providers, please split the scheme across multiple lines.
- 8. Source of Funding:
- Based on the funding sources for the BCF pool for the HWB, please select the source of funding for the scheme from the drop down list. This includes additional, voluntarily pooled contributions from either the CCG or Local authority
- If the scheme is funding across multiple sources of funding, please split the scheme across multiple lines, reflecting the financial contribution from each.
- 9. Expenditure (£) 2021-22:
- Please enter the planned spend for the scheme (or the scheme line, if the scheme is expressed across multiple lines)
- 10. New/Existing Scheme
- Please indicate whether the planned scheme is a new scheme for this year or an existing scheme being carried forward.

This is the only detailed information on BCF schemes being collected centrally for 2021-22 and will inform the understanding of planned spend for the iBCF grant and spend from BCF sources on discharge.

# **6. Metrics** (click to go to sheet)

This sheet should be used to set out the HWB's performance plans for each of the BCF metrics in 2021-22. The BCF requires trajectories and plans agreed for the fund's metrics. Systems should review current performance and set realistic, but stretching ambitions for the last two quarters of 2021-22. The previous measure of Non Elective Admissions is being replaced with a measure of Unplanned Admissions for Chronic Ambulatory Care Sensitive Conditions. Performance data on this indicator up to 2019-20, by local authority can be found at:

https://digital.nhs.uk/data-and-information/publications/statistical/nhs-outcomes-framework/february-2021/domain-2-enhancing-quality-of-life-for-people-with-long-term-conditions-nof/2.3.i-unplanned-hospitalisation-for-chronic-ambulatory-care-sensitive-conditions

A data pack showing breakdowns of data for new metrics (discharge and avoidable admissions) is available on the Better Care Exchange.

For each metric, systems should include a narrative that describes:

- a rationale for the ambition set, based on current and recent data, planned activity and expected demand
- how BCF funded schemes and integrated care will support performance against this metric, including any new or amended services.
- 1. Unplanned admissions for chronic ambulatory sensitive conditions:
- This section requires the area to input a planned rate for these admissions, per hundred thousand people for the year. This is the current NHS Outcomes Framework indicator 2.3i.
- The numerator is calculated based on the expected number of unplanned admissions for ambulatory sensitive conditions during the year.
- The denominator is the local population based on Census mid year population estimates for the HWB.
- Technical definitions for the guidance can be found here:

https://files.digital.nhs.uk/A0/76B7F6/NHSOF\_Domain\_2\_S.pdf

#### 2. Length of Stay.

- Areas should agree ambitions for minimising the proportion of patients in acute hospital who have been an inpatient for 14 days or more and the number that have been an inpatient for 21 days or more. This metric should be expressed as a percentage of overall patients.
- The ambition should be set for the HWB area. The data for this metric is obtained from the Secondary Uses Service (SUS) database and is collected at hospital trust. A breakdown of data from SUS by local authority of residence has been made available on the Better Care Exchange to assist areas to set ambitions. Ambitions should be set as the average percentage of inpatient beds occupied by patients with a length of stay of 14 days and over and 21 days and over for Q3 2021-22 and for Q4 2021-22 for people resident in the HWB.
- Plans should be agreed between CCGs, Local Authorities and Hospital Trusts and areas should ensure that ambitions agreed for 21 days or more are consistent across Local Trusts and BCF plans.
- The narrative should set out the approach that has been taken to agreeing and aligning plans for this metric
- 3. Discharge to normal place of residence.
- Areas should agree ambitions for the percentage of people who are discharged to their normal place of residence following an inpatient stay.
- The ambition should be set for the healthand wellbeing board area. The data for this metric is obtained from the Secondary Uses Service database and is collected at hospital trust. A breakdown of data from SUS by local authority of residence has been made available on the Better Care Exchange to assist areas to set ambitions. Ambitions should be set as the percentage of all discharges where the destination of discharge is the person's usual place of residence.
- 4. Residential Admissions (RES) planning:
- This section requires inputting the information for the numerator of the measure.
- Please enter the planned number of council-supported older people (aged 65 and over) whose long-term support needs will be met by a change of setting to residential and nursing care) for the Residential Admissions numerator measure.
- The prepopulated denominator of the measure is the size of the older people population in the area (aged 65 and over) taken from Office for National Statistics (ONS) subnational population projections.
- The annual rate is then calculated and populated based on the entered information.
- 5. Reablement planning:
- This section requires inputting the information for the numerator and denominator of the measure.
- Please enter the planned denominator figure, which is the planned number of older people discharged from hospital to their own home for rehabilitation (or from hospital to a residential or nursing care home or extra care housing for rehabilitation, with a clear intention that they will move on/back to their own home).
- Please then enter the planned numerator figure, which is the planned number of older people discharged from hospital to their own home for rehabilitation (from within the denominator) that will still be at home 91 days after discharge.
- The annual proportion (%) Reablement measure will then be calculated and populated based on this information.

### 7. Planning Requirements (click to go to sheet)

This sheet requires the Health & Wellbeing Board to confirm whether the National Conditions and other Planning Requirements detailed in the BCF Policy Framework and the BCF Requirements document are met. Please refer to the BCF Policy Framework and BCF Planning Requirements documents for 2021-22 for further details.

The sheet also sets out where evidence for each Key Line of Enquiry (KLOE) will be taken from.

The KLOEs underpinning the Planning Requirements are also provided for reference as they will be utilised to assure plans by the regional assurance panel.

- 1. For each Planning Requirement please select 'Yes' or 'No' to confirm whether the requirement is met for the BCF Plan.
- 2. Where the confirmation selected is 'No', please use the comments boxes to include the actions in place towards meeting the requirement and the target timeframes.

2. Cover







# Please Note:

Version 1.0

- You are reminded that much of the data in this template, to which you have privileged access, is management information only and is not in the public domain. It is not to be shared more widely than is necessary to complete the return.
- Please prevent inappropriate use by treating this information as restricted, refrain from passing information on to others and use it only for the purposes for which it is provided. Any accidental or wrongful release should be reported immediately and may lead to an inquiry. Wrongful release includes indications of the content, including such descriptions as "favourable" or "unfavourable".
- Please note that national data for plans is intended for release in aggregate form once plans have been assured, agreed and baselined as per the due process outlined in the BCF Planning Requirements for 2021-22.
- This template is password protected to ensure data integrity and accurate aggregation of collected information. A resubmission may be required if this is breached.

Health and Wellbeing Board:	Haringey	
Completed by:	Paul Allen	
	noul allen14@nhs not	
E-mail:	paul.allen14@nhs.net	
Contact number:	07742 605254	
Please indicate who is signing off the plan for submission on behalf of the HV	<u> </u>	• •
Job Title: Name:	Director of Adults and Beverley Tarka	Health, London Borough of Haringey
Has this plan been signed off by the HWB at the time of submission?	No	
If no, or if sign-off is under delegated authority, please indicate when the	INO	<< Please enter using the format, DD/M
HWB is expected to sign off the plan:	Thu 25/11/2021	Please note that plans cannot be forma finalised until a plan, signed off by the H

		Duefessional			
		Professional			
	Role:	Title (where applicable)	First-name:	Surname:	E-mail:
*Area Assurance Contact Details:	Health and Wellbeing Board Chair		Lucia	Das Neves	lucia.dasneves@haringey.g ov.uk
	Clinical Commissioning Group Accountable Officer (Lead)		Frances	O'Callaghan	frances.o'callaghan@nhs.n et
	Additional Clinical Commissioning Group(s) Accountable Officers		Rachel	Lissaeur	r.lissauer2@nhs.net
	Local Authority Chief Executive		Zina	Etheridge	Zina.Etheridge@haringey.g ov.uk
	Local Authority Director of Adult Social Services (or equivalent)		Beverley	Tarka	Beverley.Tarka@haringey.g ov.uk
	Better Care Fund Lead Official		Paul	Allen	paul.allen14@nhs.net
	LA Section 151 Officer		John	Warlow	john.warlow@nhs.net
Please add further area contacts that					
you would wish to be included in					
official correspondence>					

<sup>\*</sup>Only those identified will be addressed in official correspondence (such as approval letters). Please ensure all individuals are satisfied with the information entered above as this is exactly how they will appear in correspondence.

Question Completion - When all questions have been answered and the validation boxes below have turned green, please send the template to the Better Care Fund Team <a href="mailto:england.bettercarefundteam@nhs.net">england.bettercarefundteam@nhs.net</a> saving the file as 'Name HWB' for example 'County Durham HWB'. Please also copy in your Better Care Manager.

# Template Completed

Γ	Complete:
2. Cover	Yes
4. Income	Yes
5a. Expenditure	Yes
6. Metrics	Yes
7. Planning Requirements	Yes

<< Link to the Guidance sheet

^^ Link back to top

# 3. Summary

Selected Health and Wellbeing Board: Haringey

# **Income & Expenditure**

## Income >>

Funding Sources	Income	Expenditure	Difference
DFG	£2,678,851	£2,678,851	£0
Minimum CCG Contribution	£21,020,860	£21,020,860	£0
iBCF	£9,518,076	£9,518,076	£0
Additional LA Contribution	£0	£0	£0
Additional CCG Contribution	£0	£0	£0
Total	£33,217,787	£33,217,787	£0

## Expenditure >>

# NHS Commissioned Out of Hospital spend from the minimum CCG allocation

Minimum required spend	£5,973,533
Planned spend	£13,929,577

# Adult Social Care services spend from the minimum CCG allocations

Minimum required spend	£6,904,545
Planned spend	£6,904,546

#### **Scheme Types**

Scheme Types		
Assistive Technologies and Equipment	£0	(0.0%)
Care Act Implementation Related Duties	£0	(0.0%)
Carers Services	£1,067,000	(3.2%)
Community Based Schemes	£278,801	(0.8%)
DFG Related Schemes	£2,678,851	(8.1%)
Enablers for Integration	£1,617,202	(4.9%)
High Impact Change Model for Managing Transfer of (	£346,093	(1.0%)
Home Care or Domiciliary Care	£7,561,793	(22.8%)
Housing Related Schemes	£160,866	(0.5%)
Integrated Care Planning and Navigation	£8,857,376	(26.7%)
Bed based intermediate Care Services	£1,304,562	(3.9%)
Reablement in a persons own home	£7,047,078	(21.2%)
Personalised Budgeting and Commissioning	£475,000	(1.4%)
Personalised Care at Home	£1,469,029	(4.4%)
Prevention / Early Intervention	£354,136	(1.1%)
Residential Placements	£0	(0.0%)
Other	£0	(0.0%)
Total	£33,217,787	

# Metrics >>

# **Avoidable admissions**

	20-21	21-22
	Actual	Plan
Unplanned hospitalisation for chronic ambulatory care sensitive		
conditions	593.0	666.0
(NHS Outcome Framework indicator 2.3i)		

# **Length of Stay**

		21-22 Q3	
		Plan	Plan
Percentage of in patients, resident in the HWB, who have been an inpatient in an acute hospital for:  i) 14 days or more	LOS 14+	11.5%	11.1%
ii) 21 days or more As a percentage of all inpatients	LOS 21+	5.8%	5.5%

# Discharge to normal place of residence

		21-22
	0	Plan
Percentage of people, resident in the HWB, who are discharged from		
acute hospital to their normal place of residence	0.0%	92.0%

# **Residential Admissions**

		20-21	21-22
		Actual	Plan
Long-term support needs of older people (age 65 and			
over) met by admission to residential and nursing care	Annual Rate	360	385
homes, per 100,000 population			

# Reablement

		21-22
		Plan
Proportion of older people (65 and over) who were		
still at home 91 days after discharge from hospital into	Annual (%)	80.0%
reablement / rehabilitation services		

# Planning Requirements >>

Theme	Code	Response
	PR1	Yes
NC1: Jointly agreed plan	PR2	Yes
	PR3	Yes
NC2: Social Care Maintenance	PR4	Yes
NC3: NHS commissioned Out of Hospital Services	PR5	Yes
NC4: Plan for improving outcomes for people being discharged from hospital	PR6	Yes
Agreed expenditure plan for all elements of the BCF	PR7	Yes
Metrics	PR8	Yes

4. Income

Selected Health and Wellbeing Board:

Haringey

Local Authority Contribution	
Disabled Facilities Grant (DFG)	<b>Gross Contribution</b>
Haringey	£2,678,851
DFG breakerdown for two-tier areas only (where applicable)	
Total Minimum LA Contribution (exc iBCF)	£2,678,851

iBCF Contribution	Contribution
Haringey	£9,518,076
Total iBCF Contribution	£9,518,076

Are any additional LA Contributions being made in 2021-22? If yes, please detail below

Local Authority Additional Contribution		Comments - Please use this box clarify any specific uses or sources of funding
Total Additional Local Authority Contribution	£0	

CCG Minimum Contribution	Contribution
NHS Haringey CCG	£21,020,860
Total Minimum CCG Contribution	£21,020,860

Are any additional CCG Contributions being made in 2021-22? If yes, please detail below

Additional CCG Contribution		Comments - Please use this box clarify any specific uses or sources of funding
		0
Total Additional CCG Contribution	£0	
Total CCG Contribution	£21,020,860	

	2021-22
Total BCF Pooled Budget	£33,217,787

Funding Contributions Comments	
Optional for any useful detail e.g. Carry over	

# 5. Expenditure

Selected Health and Wellbeing Board:

Haringey

<< Link to summary sheet

Running Balances	Income	Expenditure	Balance
DFG	£2,678,851	£2,678,851	£0
Minimum CCG Contribution	£21,020,860	£21,020,860	£0
iBCF	£9,518,076	£9,518,076	£0
Additional LA Contribution	£0	£0	£0
Additional CCG Contribution	£0	£0	£0
Total	£33,217,787	£33,217,787	£0

# **Required Spend**

This is in relation to National Conditions 2 and 3 only. It does NOT make up the total Minimum CCG Contribution (on row 31 above).

	Minimum Required Spend	Planned Spend	Under Spend
NHS Commissioned Out of Hospital spend from the minimum CCG			
allocation	£5,973,533	£13,929,577	£0
Adult Social Care services spend from the minimum CCG			
allocations	£6,904,545	£6,904,546	£0

Checklist														
Column	complete:				_				_	_				
Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes
Sheet	complete													

						Planned Expenditure								
Scheme	Scheme Name	Brief Description of	Scheme Type	Sub Types	Please specify if	Area of Spend	Please specify if	Commissioner	% NHS (if Joint	% LA (if Joint	Provider	Source of	Expenditure (£)	New/
ID		Scheme			'Scheme Type' is 'Other'		'Area of Spend' is 'other'		Commissioner)	Commissioner)		Funding		Existing Scheme
1	information, advice and guidance as part of wider advice model for	Voluntary sector provision of advice, information, signposting and/or guidance for people needing help	Prevention / Early Intervention	Social Prescribing		Social Care		LA			Charity / Voluntary Sector	Minimum CCG Contribution	£55,000	Existing
2	COPD Exercise Programme	Community-based exercise groups for suitable COPD patients referred via health professionals	Personalised Care at Home	Physical health/wellbeing		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£13,000	Existing
3		LBH commissioned services to support people with dementia with facility- or wider home/ community-based day care/support. Other Providers - NHS Mental Health Provider, Charity / Voluntry Sector	Personalised Budgeting and Commissioning			Social Care		LA			Local Authority	Minimum CCG Contribution	£475,000	Existing

1	Self-Management	Structured programme	Personalised Care	Physical		Community	ccg		NHS Community	Minimum CCG	£91,600	Evicting
		of courses for patients interested in condition self-management or being expert patient	at Home	health/wellbeing		Health			Provider	Contribution	131,000	LAISTING
5	of locality working and Healthy Neighbourhoods	Voluntary sector coordinators to provide advice, information and signposting for people who need assistance and to support best use of community assets	Intervention	Social Prescribing		Social Care	LA		Local Authority	Minimum CCG Contribution	£120,136	Existing
6	Disabled facilities grant	LBH commissioned provider undertaking major adaptations of individuals' home to facilitate improvements in daily living functioning	DFG Related Schemes	Adaptations, including statutory DFG grants		Social Care	LA		Private Sector	DFG	£2,678,851	Existing
7	Nursing services, including community matrons for MACC Team	District nursing for non- ambulant patients at home and community matrons to support anticipatory care (MACC Team)	Integrated Care Planning and Navigation	Support for implementation of anticipatory care		Community Health	CCG		NHS Community Provider	Minimum CCG Contribution	£7,070,798	Existing
8	Therapeutic Support		Reablement in a persons own home	Other	Therapeutic comr	Community Health	CCG		NHS Community Provider	Minimum CCG Contribution	£3,268,293	Existing
9	Housing, Finance and Care Early Intervention In Hospital as part of 'Healthy Neighbourhoods in	Solutions to provide early help to people to help manage finances, housing health, wellbeing & independence via integrating community-facing Connected Communities into acute hospital	Intervention	Social Prescribing		Social Care	LA		Local Authority	Minimum CCG Contribution	£159,000	Existing

	1		7	_								
10	Housing, Finance and Care Early Intervention Solutions to support Health Neighbourhoods	Solutions to provide early help to people to help manage finances, housing, health, wellbeing & independence via integrating community-facing VCS solutions in HN collaboration	Community Based Schemes	Integrated neighbourhood services		Social Care	LA		Charity / Voluntary Sector	Minimum CCG Contribution	£128,801	Existing
11	Element)	MACC Team is GP-led multi-disciplinary team works in anticipatory care team working to screen, triage, assess & delivery solutions to people with frailty/multi-morbidity	Integrated Care Planning and Navigation	Other	Integrated approach - undertakes all of functions listed	Primary Care	CCG		NHS Community Provider	Minimum CCG Contribution	£397,000	Existing
12	(Additional Nursing & Therapies Element)	MACC Team multi- disciplinary team works in anticipatory care team working to screen, triage, assess & delivery solutions to people with frailty/ multi-morbidity.	Integrated Care Planning and Navigation		Integrated approach - undertakes all of functions listed	Community Health	CCG		NHS Community Provider	Minimum CCG Contribution	£341,348	Existing
13	(Mental Health	MACC Team multi- disciplinary team works in anticipatory care team working to screen, triage, assess & delivery solutions to people with frailty/ multi-morbidity	Integrated Care Planning and Navigation	Other	Integrated approach - undertakes all of functions listed	Mental Health	CCG		NHS Mental Health Provider	Minimum CCG Contribution	£89,000	Existing
14	(Social Care Element)	MACC Team multi- disciplinary team works in anticipatory care team working to screen, triage, assess & delivery solutions to people with frailty/ multi-morbidity	Integrated Care Planning and Navigation	Other	Integrated approach - undertakes all of functions listed	Social Care	CCG		Local Authority	Minimum CCG Contribution	£146,198	Existing
15	(MDT Teleconference including primary care)	MACC Team multi- disciplinary team works in anticipatory care team working to screen, triage, assess & delivery solutions to people with frailty/ multi-morbidity	Integrated Care Planning and Navigation	Other	Integrated approach - undertakes all of functions listed	Primary Care	CCG		NHS Community Provider	Minimum CCG Contribution	£253,447	Existing
16		LBH posts to increase capacity in community first response, initial triaging & management of cases to support timely response	Integrated Care Planning and Navigation	Care navigation and planning		Social Care	LA		Local Authority	Minimum CCG Contribution	£230,000	Existing

47	Casial	Fulsanas das sialaul.au	Internated Cons	A	Carial Carra			Land Authority	Mainimum CCC	CF2 000 Fuintin
	for complex cases	Enhanced social worker capacity to better assess and manage more complex cases including those eligible for CHC	•	Assessment teams/joint assessment	Social Care	LA		Local Authority	Minimum CCG Contribution	£52,000 Existing
			Personalised Care at Home	Physical health/wellbeing	Community Health	CCG		NHS Community Provider	Minimum CCG Contribution	£58,000 Existing
	Assessor		Planning and	Support for implementation of anticipatory care	Community Health	CCG		NHS Community Provider	Minimum CCG Contribution	£216,000 Existing
	Care	· ·	Home Care or Domiciliary Care	Domiciliary care packages	Social Care	LA		Private Sector	iBCF	£7,114,393 Existing
	Advanced Care Planning Facilitator	NMUH-led multi-agency approach to support range of community-, hospital- & bed-based palliative care services. Other Providers - NHS Community Provider	Personalised Care at Home	Physical health/wellbeing	Community Health	CCG		NHS Acute Provider	Minimum CCG Contribution	£766,000 Existing
	Increased investment in End of Life Nursing Care and other EOL services	community-based EOL	Personalised Care at Home	Physical health/wellbeing	Community Health	CCG		Charity / Voluntary Sector	Minimum CCG Contribution	£154,429 Existing
23		Alcohol Liaison Nurses &	Integrated Care Planning and Navigation	Care navigation and planning	Social Care	LA		Charity / Voluntary Sector	Minimum CCG Contribution	£61,585 Existing
	, , ,	·	Prevention / Early Intervention	Social Prescribing	Social Care	LA		Local Authority	Minimum CCG Contribution	£20,000 New
	Prescribing	Council commissioned support for community navigation/social prescribing network & community of practice		Community asset mapping	Social Care	LA		Charity / Voluntary Sector	Minimum CCG Contribution	£15,000 New

	function to meet demand (ASC component)		Change Model for Managing Transfer of Care	Multi- Disciplinary/Multi- Agency Discharge Teams supporting discharge		Social Care	LA		•	Minimum CCG Contribution	£266,093	Existing
28	Coordinator	Social worker in non- acute MH hospital to support discharge and onward planning for individuals with severe MH issues.	High Impact Change Model for Managing Transfer of Care	Multi- Disciplinary/Multi- Agency Discharge Teams supporting discharge		Social Care	LA		NHS Mental Health Provider	Minimum CCG Contribution	£40,000	Existing
29		Voluntary sector scheme to support hospital patients (who do not need public-sector intervention) return home and settled if they need it	Community Based Schemes	Low level support for simple hospital discharges (Discharge to Assess pathway 0)		Social Care	LA		Charity / Voluntary Sector	Minimum CCG Contribution	£150,000	Existing
	Community Health Element	Multi-disciplinary nursing & therapies team to respond quickly when people are at crisis and/or need short-term rehabilitation either at home or in A&E.	persons own home		Crisis management in <2 or <24 hours	Community Health	CCG		NHS Community Provider	Minimum CCG Contribution	£339,000	Existing
31	- ASC Element	Funding for rapid access to packages of care to support individuals at home at crisis - part of RR model	Reablement in a persons own home		Crisis management in <2 or <24 hours	Social Care	LA	[	Private Sector	Minimum CCG Contribution	£71,000	Existing
		Access to 'virtual ward' to support admission avoidance & facilitate hospital discharge - funding to increase access to primary care	Personalised Care at Home	Physical health/wellbeing		Primary Care	CCG		NHS Community Provider	Minimum CCG Contribution	£42,000	Existing
33		•	Reablement in a persons own home	Reablement service accepting community and discharge referrals		Social Care	LA	I	Local Authority	Minimum CCG Contribution	£3,274,785	Existing
34		LBH community-based reablement to facilitate non-acute discharge of MH patients with physical health needs to improve their recovery in daily living tasks	Reablement in a persons own home	Reablement to support discharge - step down (Discharge to Assess pathway 1)		Social Care	LA	[	Local Authority	Minimum CCG Contribution	£52,000	Existing

36	hospital	Funding for high- intensity packages of care available to facilitate 'Home First' patient discharge in response to demand, particularly to support 7- day discharges	Reablement in a persons own home	Reablement to support discharge - step down (Discharge to Assess pathway 1)	Social Care	LA		Private Sector	Minimum CCG Contribution	£42,000	Existing
37	Packages of Care for	Social care packages of care to facilitate hospital discharge over winter	Home Care or Domiciliary Care	Domiciliary care packages	Social Care	LA		Private Sector	iBCF	£447,400	Existing
38	Step down flats	Investment in step down flats for hospital discharge patients needing reablement & cannot return home	Housing Related Schemes		Social Care	LA		Local Authority	iBCF	£160,866	Existing
39	Care Home Intermediate Care Beds (iBCF-funded)	Intermediate care P2 beds at care home supported by MDT (see MDT line)	Bed based intermediate Care Services	Step down (discharge to assess pathway-2)	Social Care	LA		Private Sector	iBCF	£539,936	Existing
40	Care Home Intermediate Care Beds (Minimum CCG Contribution)	Intermediate care P2 beds at care home supported by MDT (see MDT line)	Bed based intermediate Care Services	Step down (discharge to assess pathway-2)	Continuing Care	LA		Private Sector	Minimum CCG Contribution	£155,000	Existing
41	(Convalescence) Beds	Intermediate care P2 beds focussed on convalescence at care home supported by MDT (see MDT line)	Services	Step down (discharge to assess pathway-2)	Community Health	LA		Private Sector	Minimum CCG Contribution	£413,523	Existing
42	support indivudals' recovery & move-on in (particularly care home) P2 beds -	Multi-disciplinary team, including nursing, therapies and social workers, to work with EHCH CH/PCN & care homes to support patients to recover & move-on		Step down (discharge to assess pathway-2)	Community Health	CCG		NHS Community Provider	Minimum CCG Contribution	£103,876	Existing
43	recovery & move-on in (particularly care	Multi-disciplinary team, including therapies and social workers, to work with EHCH CH/PCN & care homes to support patients to recover & move-on		Step down (discharge to assess pathway-2)	Social Care	CCG		Local Authority	Minimum CCG Contribution	£92,227	Existing
44	needs to return home post-hospital discharge		High Impact Change Model for Managing Transfer of Care		Social Care	LA		Local Authority	Minimum CCG Contribution	£40,000	New

45	Investment in MSK		Personalised Care			Community	CCG			NHS Community		£344,000	New
	Community Health & Primary Care services	primary care investment in MSK therapy services to improve people's health status & function (outside of IC)		health/wellbeing		Health				Provider	Contribution		
46		Range of carers' solutions depending on intensity of need: identifying carers, undertaking assessment of needs and support through to carers' respite. Providers are Local Authority and Voluntary Sector	Carers Services		Includes carers' advice, IAG, care planning, respite services & DPs	<b>   </b>	LA			Local Authority	Minimum CCG Contribution	£1,067,000	Existing
47		To provide quality assurance and plan workforce development for social care	Enablers for Integration	Workforce development		Social Care	LA			Local Authority	Minimum CCG Contribution	£60,000	Existing
48	Analytics Support	To provide multi- disciplinary and multi- agency commissioning support for BCF Plan Programme	Enablers for Integration	Joint commissioning infrastructure		Social Care	Joint	50.0%	50.0%	Local Authority	Minimum CCG Contribution	£286,721	Existing
49	Management	Staff and other resources to manage brokerage and quality assurance of providers & contract management resources	Enablers for Integration	Joint commissioning infrastructure		Social Care	LA			Local Authority	iBCF	£1,255,481	Existing

# **2021-22** Revised Scheme types

Number	Scheme type/ services
1	Assistive Technologies and Equipment
2	Care Act Implementation Related Duties
3	Carers Services
4	Community Based Schemes
5	DFG Related Schemes

6	Enablers for Integration
7	High Impact Change Model for Managing Transfer of Care
8	Home Care or Domiciliary Care
9	Housing Related Schemes

10	Integrated Care Planning and Navigation
11	Bed based intermediate Care Services
12	Reablement in a persons own home
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13	Personalised Budgeting and Commissioning
14	Personalised Care at Home
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15	Prevention / Early Intervention
16	Residential Placements
17	Other

Sub type
1. Telecare
2. Wellness services
3. Digital participation services
4. Community based equipment
5. Other
1. Carer advice and support
2. Independent Mental Health Advocacy
3. Other
1. Respite services
2. Other
1. Integrated neighbourhood services
2. Multidisciplinary teams that are supporting independence, such as anticipatory care
3. Low level support for simple hospital discharges (Discharge to Assess pathway 0)
4. Other
1. Adaptations, including statutory DFG grants
2. Discretionary use of DFG - including small adaptations
3. Handyperson services
4. Other

1. Data Integration
2. System IT Interoperability
3. Programme management
4. Research and evaluation
5. Workforce development
6. Community asset mapping
7. New governance arrangements
8. Voluntary Sector Business Development
9. Employment services
10. Joint commissioning infrastructure
11. Integrated models of provision
12. Other
1. Early Discharge Planning
2. Monitoring and responding to system demand and capacity
3. Multi-Disciplinary/Multi-Agency Discharge Teams supporting discharge
4. Home First/Discharge to Assess - process support/core costs
5. Flexible working patterns (including 7 day working)
6. Trusted Assessment
7. Engagement and Choice
8. Improved discharge to Care Homes
9. Housing and related services
10. Red Bag scheme
11. Other
1. Domiciliary care packages
2. Domiciliary care to support hospital discharge (Discharge to Assess pathway 1)
3. Domiciliary care workforce development
4. Other

1. Care navigation and planning
2. Assessment teams/joint assessment
3. Support for implementation of anticipatory care
4. Other
1. Step down (discharge to assess pathway-2)
2. Step up
3. Rapid/Crisis Response
4. Other
1. Preventing admissions to acute setting
2. Reablement to support discharge -step down (Discharge to Assess pathway 1)
3. Rapid/Crisis Response - step up (2 hr response)
4. Reablement service accepting community and discharge referrals
5. Other
1. Mental health /wellbeing
2. Physical health/wellbeing
3. Other

1. Social Prescribing
2. Risk Stratification
3. Choice Policy
4. Other
1. Supported living
2. Supported accommodation
3. Learning disability
4. Extra care
5. Care home
6. Nursing home
7. Discharge from hospital (with reablement) to long term residential care (Discharge to Assess Pathway 3)
8. Other

### **Description**

Using technology in care processes to supportive self-management, maintenance of independence and more efficient and effective delivery of care. (eg. Telecare, Wellness services, Community based equipment, Digital participation services).

Funding planned towards the implementation of Care Act related duties. The specific scheme sub types reflect specific duties that are funded via the CCG minimum contribution to the BCF.

Supporting people to sustain their role as carers and reduce the likelihood of crisis.

This might include respite care/carers breaks, information, assessment, emotional and physical support, training, access to services to support wellbeing and improve independence.

Schemes that are based in the community and constitute a range of cross sector practitioners delivering collaborative services in the community typically at a neighbourhood/PCN level (eg: Integrated Neighbourhood Teams)

Reablement services should be recorded under the specific scheme type 'Reablement in a person's own home'

The DFG is a means-tested capital grant to help meet the costs of adapting a property; supporting people to stay independent in their own homes.

The grant can also be used to fund discretionary, capital spend to support people to remain independent in their own homes under a Regulatory Reform Order, if a published policy on doing so is in place. Schemes using this flexibility can be recorded under 'discretionary use of DFG' or 'handyperson services' as appropriate

Schemes that build and develop the enabling foundations of health, social care and housing integration, encompassing a wide range of potential areas including technology, workforce, market development (Voluntary Sector Business Development: Funding the business development and preparedness of local voluntary sector into provider Alliances/ Collaboratives) and programme management related schemes.

Joint commissioning infrastructure includes any personnel or teams that enable joint commissioning. Schemes could be focused on Data Integration, System IT Interoperability, Programme management, Research and evaluation, Supporting the Care Market, Workforce development, Community asset mapping, New governance arrangements, Voluntary Sector Development, Employment services, Joint commissioning infrastructure amongst others.

The eight changes or approaches identified as having a high impact on supporting timely and effective discharge through joint working across the social and health system. The Hospital to Home Transfer Protocol or the 'Red Bag' scheme, while not in the HICM, is included in this section.

A range of services that aim to help people live in their own homes through the provision of domiciliary care including personal care, domestic tasks, shopping, home maintenance and social activities. Home care can link with other services in the community, such as supported housing, community health services and voluntary sector services.

This covers expenditure on housing and housing-related services other than adaptations; eg: supported housing units.

Care navigation services help people find their way to appropriate services and support and consequently support self-management. Also, the assistance offered to people in navigating through the complex health and social care systems (across primary care, community and voluntary services and social care) to overcome barriers in accessing the most appropriate care and support. Multi-agency teams typically provide these services which can be online or face to face care navigators for frail elderly, or dementia navigators etc. This includes approaches such as Anticipatory Care, which aims to provide holistic, co-ordinated care for complex individuals.

Integrated care planning constitutes a co-ordinated, person centred and proactive case management approach to conduct joint assessments of care needs and develop integrated care plans typically carried out by professionals as part of a multi-disciplinary, multi-agency teams.

Note: For Multi-Disciplinary Discharge Teams related specifically to discharge, please select HICM as scheme type and the relevant sub-type. Where the planned unit of care delivery and funding is in the form of Integrated care packages and needs to be expressed in such a manner, please select the appropriate sub-type alongside.

Short-term intervention to preserve the independence of people who might otherwise face unnecessarily prolonged hospital stays or avoidable admission to hospital or residential care. The care is person-centred and often delivered by a combination of professional groups. Four service models of intermediate care are: bed-based intermediate care, crisis or rapid response (including falls), home-based intermediate care, and reablement or rehabilitation. Home-based intermediate care is covered in Scheme-A and the other three models are available on the sub-types.

Provides support in your own home to improve your confidence and ability to live as independently as possible

Various person centred approaches to commissioning and budgeting, including direct payments.

Schemes specifically designed to ensure that a person can continue to live at home, through the provision of health related support at home often complemented with support for home care needs or mental health needs. This could include promoting self-management/expert patient, establishment of 'home ward' for intensive period or to deliver support over the longer term to maintain independence or offer end of life care for people. Intermediate care services provide shorter term support and care interventions as opposed to the ongoing support provided in this scheme type.

Services or schemes where the population or identified high-risk groups are empowered and activated to live well in the holistic sense thereby helping prevent people from entering the care system in the first place. These are essentially upstream prevention initiatives to promote independence and well being.

Residential placements provide accommodation for people with learning or physical disabilities, mental health difficulties or with sight or hearing loss, who need more intensive or specialised support than can be provided at home.

Where the scheme is not adequately represented by the above scheme types, please outline the objectives and services planned for the scheme in a short description in the comments column.

#### 6. Metrics

Selected Health and Wellbeing Board:

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#### 8.1 Avoidable admissions

	19-20	20-21	21-22	
	Actual	Actual	Plan	Overview Narrative
Unplanned hospitalisation for chronic ambulatory care sensitive conditions (NHS Outcome Framework indicator 2.3i)	Available from NHS Digital (link below) at local authority level. Please use as guideline only	593.0	666.0	20/21 figure impacted by Wave 1 COVID E&D trends, likely to see increase in 21/22. Improvements in anticipatory care in community & care homes, enhanced Rapid Response & engagement with underserved groups, to impact in 21/22. Prevent-ative solutions will have longer-term impact

Please set out the overall plan in the HWB area for reducing rates of unplanned hospitalisation for chronic ambulatory sensitive conditions, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

>> link to NHS Digital webpage

## 8.2 Length of Stay

		21-22 Q3 Plan		Comments
Percentage of in patients, resident in the HWB, who have been an inpatient in an acute hospital for:  i) 14 days or more ii) 21 days or more As a percentage of all inpatients  (SUS data - available on the Better Care Exchange)	Proportion of inpatients resident for 14 days or more  Proportion of inpatients resident for 21 days or more	11.5% 5.8%	11.1%	Increase in 21+ more complex cases in Q3 anticipated to be higher % due to of increased number of non-COVID patients with more complex health (& social) issues. At same time anticipate additional funding & resources available in winter (partly BCF funded) will promote timely discharge and onward recovery, particularly in Q4. We have aligned our ambitions for targets with similar ambition on SITREP-based target for 2 local Trusts

Please set out the overall plan in the HWB area for reducing the percentage of hospital inpatients with a long length of stay (14 days or over and 21 days and over) including a rationale for the ambitions that sets out how these have been reached in partnership with local hospital trusts, and an assessment of how the schemes and enabling activity in the BCF are expected to impact on the metric. See the main planning requirements document for more information.

#### 8.3 Discharge to normal place of residence

	21-22 Plan	Comments
Percentage of people, resident in the HWB, who are discharged from acute hospital to their normal place of residence  (SUS data - available on the Better Care Exchange)	92.0%	Increased investment in OOH, inc. reablement & housing support, functions will improve ability to facilitate people to return home post-discharge in H1 2021/22 (see BCF Narrative). Our % discharged dipped in Spring 2020 post-wave, so 21/22 ambition to improve to prepandemic postiion in H2.

Please set out the overall plan in the HWB area for improving the percentage of people who return to their normal place of residence on discharge from acute hospital, including a rationale for how the ambition was reached and an assessment of how the schemes and enabling activity in the BCF are expected to impact on the metric. See the main planning requirements document for more information.

## 8.4 Residential Admissions

		19-20 Plan	19-20 Actual	20-21 Actual	21-22 Plan	Comments
Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population	Annual Rate  Numerator  Denominator	468 130 27,767	443	360 103 28,618	385 114	Targets set v. 19/20 level. Represents 8% improvement on 19/20 position, which we believe realistic given inyear position. Achieved by ensuring even more people are helped at home for longer via more accessing out-of-hospital recovery and anticipatory care solutions (see Narrative)

Please set out the overall plan in the HWB area for reducing rates of admission to residential and nursing homes for people over the age of 65, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population (aged 65+) population projections are based on a calendar year using the 2018 based Sub-National Population Projections for Local Authorities in England:

https://www.ons.gov.uk/releases/subnationalpopulationprojectionsforengland2018based

#### 8.5 Reablement

		19-20	19-20
		Plan	Actual
Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation	Annual (%) Numerator	80.0%	73.9% 105
services	Denominator	100	142

21-22		١.
Plan	Comments	ľ
	Position reflects ambition to return to pre-COVID levels	];
80.0%	and is supported through increased investment in	ľ
	reablement partly funded via BCF Plan in 2021/22, and	ľ
160	closer alignment of Cmmunity Health & ASC services.	
	Further details of our approach can be found in BCF Plan	ľ
200	Narrative.	ľ

Please set out the overall plan in the HWB area for increasing the proportion of older people who are still at home 91 days after discharge from hospital into reablement/rehabilitation, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

Please note that due to the splitting of Northamptonshire, information from previous years will not reflect the present geographies. As such, all pre-populated figures above for Northamptonshire have been combined.

For North Northamptonshire HWB and West Northamptonshire HWB, please comment on individual HWBs rather than Northamptonshire as a whole.

# 7. Confirmation of Planning Requirements

Selected Health and Wellbeing Board:	laringey
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		Planning Requirement	Key considerations for meeting the planning requirement	Confirmed through	Please confirm	Please note any supporting	Where the Planning	Where the Planning
Theme	Code		These are the Key Lines of Enquiry (KLOEs) underpinning the Planning Requirements (PR)		whether your BCF plan meets the Planning Requirement?	documents referred to and relevant page numbers to assist the assurers		requirement is not met, please note the anticipated
		A jointly developed and agreed plan that all parties sign up to	Has a plan; jointly developed and agreed between CCG(s) and LA; been submitted?	Cover sheet		Ageing Well Strategy 2019-		
		unat an parties sign up to	Has the HWB approved the plan/delegated approval pending its next meeting?	Cover sheet		2023: https://www.minutes.haringe		
			Have local partners, including providers, VCS representatives and local authority service leads (including housing and DFG leads) been involved in the development of the plan?	Narrative plan	Yes	y.gov.uk/documents/s111867/ Ageing%20Well%20Strategy%		
			Where the narrative section of the plan has been agreed across more than one HWB, have individual income, expenditure and metric sections of the plan been submitted for each HWB concerned?	Validation of submitted plans		20FULL%20V3.3.pdf Minutes of multi-agency Ageing Well Board Oct-21		
	PR2	A clear narrative for the integration of health and social care	Is there a narrative plan for the HWB that describes the approach to delivering integrated health and social care that describes:  • How the area will continue to implement a joined-up approach to integrated, person-centred services across health, care, housing and wider public services locally.  • The approach to collaborative commissioning	Narrative plan assurance		Inequalities Fund - Healthy Neighbourhoods Proposal EQIA on AW Strategy Living Through Lockdown Report, Haringey Healthwatch		
NC1: Jointly agreed plan			<ul> <li>The overarching approach to support people to remain independent at home, and how BCF funding will be used to support this.</li> <li>How the plan will contribute to reducing health inequalities and inequalities for people with protected characteristics? This should include</li> <li>How equality impacts of the local BCF plan have been considered,</li> </ul>		Yes	https://www.healthwatchhari ngey.org.uk/report/2020-08- 19/living-through-lockdown		
			- Changes to local priorities related to health inequality and equality, including as a result of the COVID 19 pandemic, and how activities in the BCF plan will address these					
	PR3	A strategic, joined up plan for DFG	Is there confirmation that use of DFG has been agreed with housing authorities?			Narrative Plan		
		spending	• Does the narrative set out a strategic approach to using housing support, including use of DFG funding that supports independence at home?	Narrative plan				
			<ul> <li>In two tier areas, has:</li> <li>Agreement been reached on the amount of DFG funding to be passed to district councils to cover statutory Disabled Facilities</li> <li>Grants? or</li> <li>The funding been passed in its entirety to district councils?</li> </ul>	Confirmation sheet	Yes			
NC2: Social Care Maintenance		A demonstration of how the area will maintain the level of spending on social care services from the CCG minimum contribution to the fund in line with the uplift in the overall contribution	Does the total spend from the CCG minimum contribution on social care match or exceed the minimum required contribution (autovalidated on the planning template)?	Auto-validated on the planning template	Yes			
NC3: NHS commissioned Out of Hospital Services		Has the area committed to spend at equal to or above the minimum allocation for NHS commissioned out of hospital services from the CCG minimum BCF contribution?	Does the total spend from the CCG minimum contribution on non-acute, NHS commissioned care exceed the minimum ringfence (autovalidated on the planning template)?	Auto-validated on the planning template	Yes			
NC4: Plan for improving		Is there an agreed approach to support safe and timely discharge from hospital and continuing to	Does the BCF plan demonstrate an agreed approach to commissioning services to support discharge and home first including:     - support for safe and timely discharge, and     - implementation of home first?	Narrative plan assurance				
outcomes for people being discharged from hospital		embed a home first approach?	<ul> <li>Does the expenditure plan detail how expenditure from BCF funding sources supports this approach through the financial year?</li> <li>Is there confirmation that plans for discharge have been developed and agreed with Hospital Trusts?</li> </ul>	Expenditure tab	Yes			
				Narrative plan				

Agreed expenditure plan for all elements of the BCF	are being planned to be used for that purpose?	<ul> <li>Is there confirmation that the use of grant funding is in line with the relevant grant conditions? (see paragraphs 32 – 43 of Planning Requirements) (tick-box)</li> <li>Has funding for the following from the CCG contribution been identified for the area:         <ul> <li>Implementation of Care Act duties?</li> <li>Funding dedicated to carer-specific support?</li> <li>Reablement?</li> </ul> </li> </ul>	Expenditure tab  Expenditure plans and confirmation sheet  Narrative plans and confirmation sheet	Yes		
Metrics PR8	Does the plan set stretching metrics and are there clear and ambitious plans for delivering these?	<ul> <li>Have stretching metrics been agreed locally for all BCF metrics?</li> <li>Is there a clear narrative for each metric describing the approach locally to meeting the ambition set for that metric, including how BCF expenditure will support performance against each metric?</li> <li>Are ambitions across hospital trusts and HWBs for reducing the proportion of inpatients that have been in hospital for 21 days aligned, and is this set out in the rationale?</li> <li>Have hospital trusts and HWBs developed and agreed plans jointly for reducing the proportion of inpatients that have been in hospital for 14 days or more and 21 days or more?</li> </ul>	Metrics tab	Yes	Discussed at NMUH and WHT A&E Boards in Nov-21	